

T03/05/16

APPOINTMENT OF A PANEL OF TRANSACTION ADVISORS FOR THE IDC

BID CLOSING DATE: TUESDAY, 31 MAY 2016 AT 12:00 NOON

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Industrial Development Corporation
SECTION 1: GENERAL CONDITIONS OF BID

1. Proprietary Information

Industrial Development Corporation of SA Ltd (IDC) considers this Request for Proposal (RFP) and all related information, either written or verbal, which is provided to the respondent, to be proprietary to IDC. It shall be kept confidential by the respondent and its officers, employees, agents and representatives. The respondent shall not disclose, publish, or advertise this RFP or related information to any third party without the prior written consent of IDC.

2. Enquiries

2.1 All communication and attempts to solicit information of any kind relative to this RFP should be channelled **in writing** to:

Name: Mr Mandisi Ngozi
Telephone Number: +27 11 269 3883
Email address: mandisin@idc.co.za

- 2.2 Enquiries in relation to this RFP will not be entertained after 16h00 on 23 May 2016.
- 2.3 The enquiries will be consolidated and IDC will issue one response and such response will be posted, within two days after the last day of enquiries, onto the IDC website (www.idc.co.za) under tenders i.e. next to the same RFP document.
- **2.4** The IDC may respond to any enquiry in its absolute discretion and the bidder acknowledges that it will have no claim against the IDC on the basis that its bid was disadvantaged by lack of information, or inability to resolve ambiguities.

3. Bid Validity Period

Responses to this RFP received from bidders will be valid for a period of 120 days counted from the bid closing date.

4. Instructions on submission of Bids

- 4.1 Bids should be submitted in duplicate (2 hard copies) and one electronic copy (on CD) in PDF format all bound in a sealed envelope endorsed, T03/05/16: APPOINTMENT OF A PANEL OF TRANSACTION FOR THE IDC. The sealed envelope must be placed in the bid box at the Main Reception area of the IDC Building, 19 Fredman Drive Sandton by no later than 12:00 noon on Tuesday, 31 May 2016.
- **4.2** Bids must be submitted in the prescribed response format, herein reflected as **Response Format.**
- **4.3** The bid closing date, bidder name and the return address must also be endorsed on the envelope.
- 4.4 If a courier service company is being used for delivery of the bid response, the bid description must be endorsed on the delivery note/courier packaging and the courier must ensure that documents are placed / deposited into the bid box. The IDC will not be held responsible for any delays where bid documents are handed to the IDC Receptionist.

- **4.5** No bid response received by telegram, telex, email, facsimile or similar medium will be considered.
- 4.6 Where a bid response is not in the bid box at the time of the bid closing, such a bid document will be regarded as a late bid. It is the IDC's policy not to consider late bids for tender evaluation.
- 4.7 Amended bids may be sent in an envelope marked "Amendment to bid" and should be placed in the bid box before the closing time.

5. Preparation of Bid Response

- **5.1** All the documentation submitted in response to this RFP must be in English.
- 5.2 The bidder is responsible for all the costs that it shall incur related to the preparation and submission of the bid document.
- 5.3 Bids submitted by bidders which are, or are comprised of companies must be signed by a person or persons duly authorised thereto by a resolution of the applicable Board of Directors, a copy of which Resolution, duly certified, must be submitted with the bid.
- 5.4 The bidder should check the numbers of the pages of its bid to satisfy itself that none are missing or duplicated. No liability will be accepted by IDC in regard to anything arising from the fact that pages of a bid are missing or duplicated.
- A list of all references (minimum of 3, as per the Functional Evaluation Criteria set out in section 2 of the RFP) must be included in the bid response.
- 5.6 A valid tax clearance certificate must be included in the bid response, or proof of application endorsed by SARS in this regard.
- 5.7 A copy(s) of valid and current certificates from the professional organizations/ bodies that the bidder is affiliated to or a member of, must be included in the bid response.

6. Supplier Performance Management

Supplier Performance Management is viewed by the IDC as a critical component in ensuring value for money acquisition and good supplier relations between the IDC and all its suppliers.

The successful bidder shall upon receipt of written notification of an award, be required to conclude a Service Level Agreement (SLA) with the IDC, which will form an integral part of the supply agreement. The SLA will serve as a tool to measure, monitor and assess the supplier's performance and ensure effective delivery of service, quality and value-add to IDC's business.

Successful bidders will be required to comply with the above condition, and also provide a scorecard on how their product / service offering is being measured to achieve the objectives of this condition.

7. Supplier Development

The IDC promotes enterprise development. In this regard, successful bidders may be required to mentor SMMEs and/ or Youth-Owned businesses. The implications of such arrangement will be subject to negotiations between the IDC and the successful bidder.

8. IDC's Rights

- 8.1 The IDC is entitled to amend any bid conditions, bid validity period, RFP specifications, or extend the bid closing date, all before the bid closing date. All bidders, to whom the RFP documents have been issued and where the IDC have record of such bidders, may be advised in writing of such amendments in good time and any such changes will also be posted on the IDC's website under the relevant tender information. All prospective bidders should therefore ensure that they visit the website regularly and before they submit their bid response to ensure that they are kept updated on any amendments in this regard.
- 8.2 The IDC reserves the right not to accept the lowest priced bid or any bid in part or in whole. It normally awards the contract to the bidder who proves to be fully capable of handling the contract and whose bid is functionally acceptable and/or financially advantageous to the IDC.
- **8.3** The IDC reserves the right to award this bid as a whole or in part.
- **8.4** The IDC reserves the right to conduct site visits at bidder's corporate offices and / or at client sites if so required.
- The IDC reserves the right to consider the guidelines and prescribed hourly remuneration rates for consultants as provided in the **National Treasury Instruction**1 of 2013/2014: Cost Containment Measures, where relevant.
- 8.6 The IDC reserves the right to request all relevant information, agreements and other documents to verify information supplied in the bid response. The bidder hereby gives consent to the IDC to conduct background checks on the bidding entity and any of its directors / trustees / shareholders / members.

9. Undertakings by the Bidder

- 9.1 By submitting a bid in response to the RFP, the bidder will be taken to offer to render all or any of the services described in the bid response submitted by it to the IDC on the terms and conditions and in accordance with the specifications stipulated in this RFP document.
- 9.2 The bidder shall prepare for a possible presentation should IDC require such and the bidder shall be notified thereof in good time before the actual presentation date. Such presentation may include a practical demonstration of products or services as called for in this RFP.
- 9.3 The bidder agrees that the offer contained in its bid shall remain binding upon him/her and receptive for acceptance by the IDC during the bid validity period indicated in the RFP and calculated from the bid closing hour and date such offer and its acceptance shall be subject to the terms and conditions contained in this RFP document read with the bid.

- 9.4 The bidder furthermore confirms that he/she has satisfied himself/herself as to the correctness and validity of his/her bid response; that the price(s) and rate(s) quoted cover all the work/item(s) specified in the bid response documents; and that the price(s) and rate(s) cover all his/her obligations under a resulting contract for the services contemplated in this RFP; and that he/she accepts that any mistakes regarding price(s) and calculations will be at his/her risk.
- 9.5 The successful bidder accepts full responsibility for the proper execution and fulfilment of all obligations and conditions devolving on him/her under the supply agreement and SLA to be concluded with IDC, as the principal(s) liable for the due fulfilment of such contract.
- 9.6 The bidder accepts that all costs incurred in the preparation, presentation and demonstration of the solution offered by it shall be for the account of the bidder. All supporting documentation and manuals submitted with its bid will become IDC property unless otherwise stated by the bidder/s at the time of submission.

10. Reasons for disqualification

- 10.1 The IDC reserves the right to disqualify any bidder which does any one or more of the following, and such disqualification may take place without prior notice to the offending bidder, however the bidder will be notified in writing of such disqualification:
- 10.1.1 bidders who do not submit a valid and original Tax Clearance Certificate or proof of application of such as endorsed by SARS on the closing date and time of the bid;
- 10.1.2 bidders who submit incomplete information and documentation according to the requirements of this RFP document;
- 10.1.3 bidders who submit information that is fraudulent, factually untrue or inaccurate information;
- 10.1.4 bidders who receive information not available to other potential bidders through fraudulent means;
- 10.1.5 bidders who do not comply with *mandatory requirements* if stipulated in the RFP document;
- 10.1.6 bidders who fail to comply with FICA requirements.

11. Local Production and Content

The IDC promotes Local Production and Content. In the case of designated sectors, only locally produced goods, services or works or locally manufactured goods, with a stipulated minimum threshold for local production and content will be considered. IDC reserves the right at its sole discretion to set minimum thresholds for sectors which may not have been declared as designated sectors by the dti in an effort to stimulate local production and content where relevant.

12. Response Format (Returnable Schedules)

Bidders shall submit their bid responses in accordance with the response format specified below (each schedule must be clearly marked):

12.1 Cover Page: (the cover page must clearly indicate the RFP reference number, bid description and the bidder's name)

12.2 Schedule 1:

- 12.2.1 Executive Summary (explaining how you understand the requirements of this RFP and the summary of your proposed solution)
- 12.2.2 Annexure 1 of this RFP document (duly completed and signed)

12.3 Schedule 2

- 12.3.1 Original and valid Tax Clearance Certificate(s) (TCC);
- 12.3.2 Originally certified copies of bidder's CIPC company registration documents listing all members with percentages, in case of a CC.
- 12.3.3 Originally certified copy of ID document for the Company Representative
- 12.3.4 Annexure 2 of this RFP document (duly completed and signed);
- 12.3.5 Annexure 3 of this RFP document (duly completed and signed);
- 12.3.6 Annexure 4 of this RFP document (duly completed and signed);
- 12.3.7 B-BBEE verification certificate indicating the contribution level of the bidding entity. An Exempted Micro Enterprises (EME) with an annual turnover less than R10 million, is only required to obtain a sworn affidavit confirming the annual total revenue and level of black ownership. An EME that has at least 75% black beneficiaries qualifies for elevation to "Level One Contributor" and an EME that has at least 51% black beneficiaries qualifies for elevation to "Level Two Contributor". Any misrepresentation in terms of the declaration constitutes a criminal offence as set out in the B-BBEE Act as amended.

Note: If a bidder is a Consortium, Joint Venture or Prime Contractor with Subcontractor(s), the documents listed above (12.3.1-12.3.7) must be submitted for each Consortium/ JV member or Prime Contractor and Subcontractor(s).

12.3.8 Copy of Joint Venture/ Consortium/ Subcontracting Agreement duly signed by all parties (if applicable)

12.4 Schedule 3:

- 12.4.1 Response to Section 2 of this document, in line with the format indicated in this RFP document.
- 12.4.2 Annexure 5 of this RFP document, duly completed and signed
- **12.5 Schedule 4:** Price Proposal (response to Section 3 of this RFP document)
- 12.6 One (1) CD with all Schedules listed above, also included in the sealed envelope of the bid

13. Evaluation Criteria and Weightings

Bids shall be evaluated in terms of the following process:

- 13.1 Phase 1: <u>Initial Screening Process:</u> During this phase, bid responses will be reviewed for purposes of assessing compliance with RFP requirements including the general bid conditions, which requirements include the following:
 - Submission of a valid Tax Clearance Certificate as referenced in 12.3.1 above
 - Submission of Company Registration Forms as referenced 12.3.2 above
 - Submission of ID copy for the Company Representative as referenced in 12.3.3 above
 - BEE Status Certification as referenced in 12.3.7 & 12.3.8 above
 - Completion of all Standard Bidding Documents and other requirements, as reflected in this RFP, which covers the following:
 - Section 2: Statement of compliance with the Functional Evaluation Criteria for this RFP
 - Section 3: Cost Proposal and Price Declaration Form
 - Annexure 1: Acceptance of Bid Conditions
 - Annexure 2: Supply Chain Management Questionnaire
 - ➤ Annexure 3: Declaration of Interest
 - Annexure 4: Shareholders' Information/ Group Structure
 - Annexure 5: Bidder's Company and Team Experience

<u>Failure to comply with the requirements assessed in Phase 1 (compliance), may lead to disqualification of bids.</u>

13.2 Phase 2: Technical/ Functionality Evaluation

Bid responses will be evaluated in accordance with the Functional criteria as follows:

13.2.1 Other Functional/ Technical Requirements

With regard to the other Functional Requirements, the following criteria (set out in more detail in section 2 of this RFP document) and the associated weightings will be applicable:

13.2.1.1 Criteria for Small and Medium Sized Firms

ELEMENT	WEIGHT
The bidder's and team's experience	50
The Bidder's Recommendation/ Reference Letters	5
The bidder's Value Proposition	45
TOTAL	100%

13.2.1.2 Large Sized Firms

ELEMENT	WEIGHT
The Bidder's Experience	35
The Bidder's Recommendation/ Reference Letters	5
The Bidder's Capacity of Resources/ Experts	25
The Bidder's Value Proposition	30
The Bidder's Willingness to Accept Joint Engagement For Individual	
Assignments With Small Black-Owned Entities	5
TOTAL	100%

Note: Only bidders who achieved a technical score of more than 70% per service category will be considered further in terms of B-BBEE.

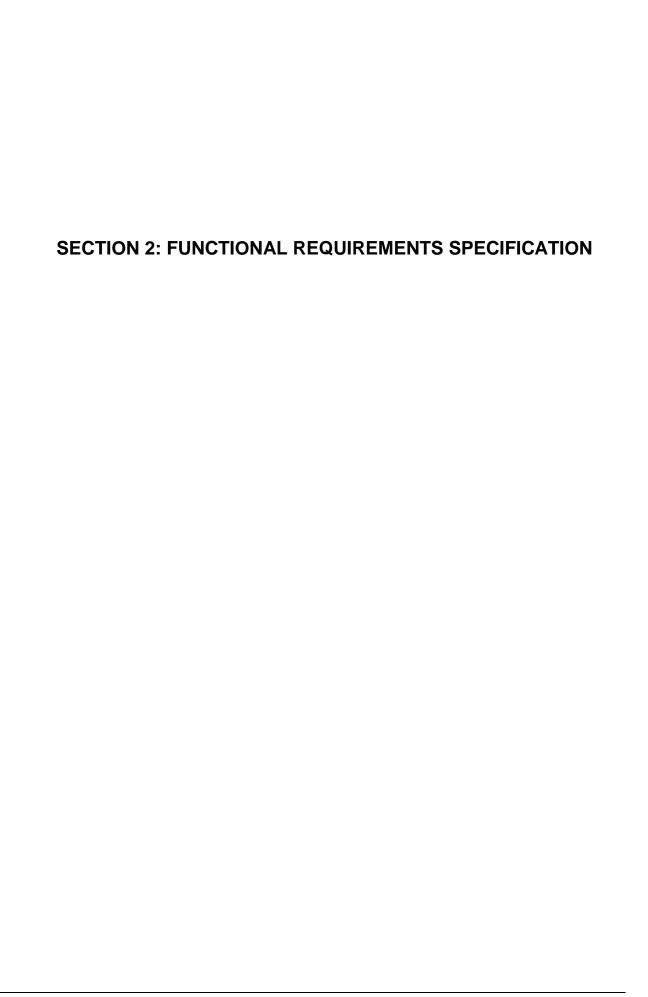
13.3 Phase 3: Preference Point System

All bids that achieve the minimum qualifying score for Functionality (acceptable bids) will be evaluated further in terms of B-BBEE, as follows:

CRITERIA	POINTS
B-BBEE	10
TOTAL	100 points

14. Promotion of Emerging Black owned Service Providers

It is the IDC's objective to promote transformation across all industries and/ or sectors of the South African economy and as such, bidders are encouraged to partner with a black owned entity (being 50%+1 black owned and controlled). Such partnership may include the formation of a Joint Venture and/ or subcontracting agreement etc., where a portion of the work under this tender would be undertaken by black owned entities. To give effect to this requirement, bidders are required to submit a partnership / subcontracting proposal detailing the portion of work to be outsourced, level of involvement of the black owned partner and where relevant, submit a consolidated B-BBEE scorecard in-line with the provisions of the PPPFA Regulations which will be considered as part of the B-BBEE scoring listed in 13.3.



SECTION 2: FUNCTIONAL REQUIREMENTS SPECIFICATION

1. Special instructions to bidders

- 1.1 Should a bidder have reason to believe that the Functional Requirements are not open / fair and/or are written for a particular service provider; the bidder must notify IDC Procurement within five (5) days after publication of the RFP.
- 1.2 Bidders shall provide full and accurate answers to the questions posed in this RFP document, and, where required explicitly state either "Comply/Not Comply" regarding compliance with the requirements. Bidders must substantiate their response to all questions, including full details on how their proposal/solution will address specific functional/ technical requirements; failure to substantiate may lead to the bidder being disqualified. All documents as indicated must be supplied as part of the bid response.

2. Background Information

- 2.1 IDC is a self-financing state-owned national development finance institution that provides financing to entrepreneurs and businesses engaged in competitive industries. Its primary objective is to contribute to the creation of balanced, sustainable economic growth in South Africa and on the rest of the continent. To do this effectively and efficiently, IDC often requires assistance from industry experts and independent advisors. It is against this background that IDC seeks to appoint a panel of firms to provide Transaction Advisory services, on a need basis, to help IDC make informed decisions in various projects.
- 2.2 The IDC offers funding, investment and support in the following sectors:
 - · Agro-Processing and Agriculture
 - Automotive and Transport Equipment
 - Basic and Speciality Chemicals
 - Chemical Products and Pharmaceuticals
 - Clothing and Textiles
 - Heavy Manufacturing
 - Industrial Infrastructure
 - Light Manufacturing and Tourism
 - Machinery and Equipment
 - Media and Motion Pictures
 - Metals and Mining
 - New Industries

The envisaged Transaction Advisory services may be required for projects/ which may be exposed to the above and any other sectors identified by the IDC both locally (within South Africa) and may extend beyond our borders (the rest of Africa).

3. Scope of Services

The required services have been categorised into two (02) categories as reflected below. The bidder must indicate, in the table below, with a tick (\checkmark) the category the bidder is bidding for:

	SERVICE CATEGORIES	SERVICE CODE	PLEASE TICK (✓)
1	Transaction Advisory:		
1.1	Transaction Advisory Service for Project	TS01	
	Finance Transactions	1001	
1.2	Transaction Advisory Service for Corporate	TS02	
1.2	Finance Transactions	1302	

Note:

- The bidder must ensure that they provide the required response/ information to the evaluation criteria for <u>each service category</u> the bidder is bidding for.
- This tender relates to Corporate Finance and Project Finance <u>Transaction Advisory Services</u> only, and does not relate to legal services in respect of Corporate Finance and Project Finance transactions. IDC shall utilise its own attorneys (internal and/or external) for Corporate Finance and Project Finance transactions. For avoidance of doubt, legal services typically required for Corporate Finance and Project Finance transactions are excluded from this tender.
- The IDC reserves the right in its sole discretion to modify, withdraw, suspend or terminate this tender. In addition nothing in this tender shall prevent IDC from utilising Transaction Advisors outside the panel of firms selected in this tender, for a specific transaction. The purpose of this tender is to streamline the appointment of Transaction Advisors, however, does not guarantee that the panel of firms selected to provide Transaction Advisors shall be exclusively utilised by IDC.

3.1 Corporate Finance Transactions Advisor(s) may be required, on a need basis, to provide the following and other related services:

- Drafting of the JSE circulars, and other public announcements;
- Capital raising;
- Liaising with the counter party transaction advisors;
- Providing purchase price allocation and other valuation related issues;
- Transactional readiness review, including financial or operational carve-outs;
- Develop an acquisition or disposal strategy;
- Presentations to IDC Board/Executive committees and certain select stakeholders of IDC where required;
- Preparing process letter;
- Prepare and co-ordinate management presentation if necessary;
- Identifying integration and other post-deal matters;
- Deal structuring;

- Facilitating and populating the visual data room;
- Addressing queries from the counter party transactors and attending to information requests;
- Prepare financial valuation and funding models;
- Manage the due diligence process, including co-ordinating and reviewing any due diligence performed by IDC (internal and/or external) legal advisors;
- Secure offers from potential buyers or prepare offers for submission to sellers;
- Supporting contract negotiation and structuring of purchase price adjustments; and
- Project management ensuring the transaction timetable is adhered to, including but not limited to, coordinating the different specialists e.g. legal, JSE sponsors, accountants, financial modellers, model auditors, etc.

3.2 The Project finance advisor(s) may be required to provide, on a need basis, the following and other related services to a Projects(s) in which IDC is a cosponsor/funder:

- Preparing project financing timetable;
- Preparing project information memorandum and documentation required for purposes of embarking on a road show to potential funders;
- Briefing and liaising with printers in respect of the production of any circulars and press announcements;
- · Assisting in coordination of lender due diligence;
- Liaising on an on-going basis with appointed legal and technical advisers, including tax, accounting, insurance (if required), or other experts as may be required for the purposes of the project;
- Developing a bank bid evaluation matrix and Request for Proposal documents;
- Assisting IDC (internal and/or external) legal advisors with financial structuring of the project, negotiating any term sheet and conversion of such term sheet into definitive documentation:
- Advising and assisting on the selection of international finance providers and lead arrangers;
- Advising and developing project security project in conjunction with IDC (internal and/or external) legal advisors;
- Advising on the optimal risk allocation of the project from a bankability perspective;
- Facilitating syndication process with other potential funders and assisting with negotiations with such funders;
- Developing robust and flexible financial model capable of evaluating a range of scenarios for the project and maintaining this through the finance raising process;
- Developing potential funding sources and assisting in determining the most appropriate financial structure;

- Reviewing and advising on all relevant financial documents and agreements relating to the project (unless advice is purely analytical and makes no recommendations);
- Developing a financing plan addressing client's objectives; and
- Assisting IDC (internal and/or external) legal advisors in reviewing, where necessary, all material Project contracts.

3.3 Other auxiliary services that may be required from Advisors:

- Assisting project sponsors in accessing initial debt appetite for the transaction;
- Managing black economic empowerment issues relating to the transactions;
- Assisting in seeking to obtain final commitments from all fund providers and in negotiations through to financial close;
- Assisting in the refinement of the project information memorandum and related documentation;
- To the extent necessary, liaising with other financial institutions who are to fund separate tranches of the aggregate financing required for the project, for purposes of agreeing common terms and common documentation among the various tranches of the project's financing;
- Assisting IDC (internal and/or external) legal advisors with the negotiation and conclusion of term sheets relating to the debt funding of the project wherever required;
- Forming group of lending banks who will participate in the funding of the project on the same terms and conditions as IDC and managing the syndication of such participation;
- Coordinate and manage (with sponsors and appointed advisors) the activities of all lender experts, including technical advisors, lender insurance advisors, lender marketing advisors, model auditing and environmental advisors;
- Developing the financial structuring of the project to ensure optimal debt funding of the project together with financial advisors as a shareholder;
- Negotiating in conjunction with IDC (internal and/or external) legal advisors and on behalf of the funders, participating in the funding of the project, transaction documentation, including common security documentation among the project lenders providing separate financing tranches, as a Shareholder; and
- Assisting the sponsors as a Shareholder to develop and improve the financial model to make it acceptable to potential lenders.

4. Supporting Transformation

The IDC would also like to promote broad based transformation and development of small and medium entities which provide the required services across different sectors; and as such will appoint firms in the following categories. The bidder must indicate, in the table below, with a **tick** (\checkmark) the relevant category:

Firm Categories	Definition	PLEASE TICK (🗸)
Category 1: Small Entities	Firm with an annual turnover of not more	
Category 1. Small Entitles	than R10 million	
Category 2: Medium Entities	Firm with an annual turnover greater than	
Category 2. Medium Entitles	R10 million but below R50 million	
Category 3: Large Entities	Firm with an annual turnover greater than	
Category 5. Large Entitles	R50 million	

Note:

- The bidder must submit their latest Financial Statements as proof of their annual turnover as confirmed by an independent accountant. Small businesses with no financial history, must submit a letter from their independent accounting firm confirming their financial status and / or projections.
- It is for the purpose of supporting transformation that the IDC will be using different evaluation criteria for the small and medium sized firms as depicted in Section 2 (A) of this document and a different set of evaluation criteria applicable to large law firms as depicted in Section 2(B) of this document.

5. Duration

The service providers will be appointed to the IDC Panel of Transaction Advisors for a period of three (3) years. The performance of appointed service provider(s) against this tender will be reviewed on an annual basis and/or on completion of a specific project. Subject to the performance of the service provider(s), the IDC reserves the right to extend the term of appointment for a longer period but not beyond five (5) years.

SECTION 2 (A) TECHNICAL CRITERIA APPLICABLE TO SMALL AND MEDIUM SIZED FIRMS

6. Technical Evaluation Criteria

The bidder must indicate its compliance / non-compliance to the requirements and should substantiate its response in the space provided below. If more space is required to justify compliance, please ensure that the substantiation is clearly cross-referenced to the relevant requirement.

Note: The IDC will consider bids which best meet its technical requirements and bidders are required to provide relevant and comprehensive information to indicate its compliance with the stated technical requirements.

The bidder must provide the required information for each service category that the bidder is bidding for.

6.1 BIDDER'S / TEAM'S EXPERIENCE	Comply	Partially Comply	Not Comply
The bidder or resources/ experts in its current employ must have demonstrable transaction experience in the service categories that the bidder is bidding for. Demonstrable experience in successfully executing projects in different sectors of the global economy will be an added advantage.			
The bidders must submit, as part of its proposal, the following:			
 Details of recent projects the bidder has worked on for each service category the bidder is bidding for. The IDC reserves the right to consider experiences of service providers that have done work for the IDC in the past. Please refer to Table (a) of Annexure 5 of this document for the format in which the required information must be provided; or List of resources/ experts in the current bidder's employ. Please refer to Table (b) Annexure 5 of this document for the format in which the required information must be provided. 			
 CVs of the resources/ expert(s); and the CVs must clearly highlight qualifications, areas of experience/ competence relevant to the service category(s) the bidder is bidding for. 			
Substantiate / Comments			

6.2 RECOMMENDATION/ REFERENCE LETTERS	Comply	Partially Comply	Not Comply
The bidder must provide reference/ recommendation letter(s) from a client(s) where the bidder recently provided each service category the bidder is bidding for.			
The bidder must also furnish the IDC with relevant contact details of its key clients for reference check purposes.			
Substantiate / Comments			

6.3 VALUE PROPOSITION	Comply	Partially Comply	Not Comply
Please indicate your firm's value proposition to the IDC and indicate what sets you apart in each service category you are bidding for. The following and other aspects of the value proposition must be covered:			
Matters concerning the bidder's quality control procedures;			
 How the bidder will maintain efficient communication with the client; 			
 How the bidder will ensure that the IDC gets the best deal out of a sale/purchase transaction. 			

SECTION 2 (B) TECHNICAL CRITERIA APPLICABLE TO LARGE FIRMS

7. Technical Evaluation Criteria

The bidder must indicate its compliance / non-compliance to the requirements and should substantiate its response in the space provided below. If more space is required to justify compliance, please ensure that the substantiation is clearly cross-referenced to the relevant requirement.

Note: The IDC will consider bids which best meet its technical requirements and bidders are required to provide relevant and comprehensive information to indicate its compliance with the stated technical requirements.

The bidder must provide the required information for each service category that the bidder is bidding for.

The bidder must have demonstrable local and international		
transaction experience in the service categories that the bidder is bidding for. Demonstrable experience in successfully executing projects in different sectors of the global economy will be an added advantage.		
The bidder must provide details of recent projects they have worked on, providing for each service category the bidder is bidding for. The IDC reserves the right to consider experiences of service providers that have done work for the IDC in the past. Please refer to Table (a) of Annexure 5 of this document for the format in which the required information must be provided.		

7.2 RECOMMENDATION/ REFERENCE LETTERS	Comply	Partially Comply	Not Comply
The bidder must provide reference/ recommendation letter(s) from a client(s) where the bidder recently provided each service category the bidder is bidding for.			
The bidder must also furnish the IDC with relevant contact details of its key clients for reference check purposes.			
Substantiate / Comments			

7.3 CAPACITY OF RESOURCES/ EXPERTS	Comply	Partially Comply	Not Comply
The bidder must have in its current employ, resources/ experts that have experience in the service categories the bidder is bidding for.			
 List of resources/ expert(s) in the current bidder's employ. Please refer to Table (b) Annexure 5 of this document for the format in which the required information must be provided. CVs of the resources/ expert(s); and the CVs must clearly highlight qualifications, areas of experience/ competence relevant to commercial legal services. 			

Substantiate / Comments

7.4 VALUE PROPOSITION	Comply	Partially Comply	Not Comply
Please indicate your firm's value proposition to the IDC and indicate what sets you apart in each service category you are bidding for. The following and other aspects of the value proposition must be covered:			
Matters concerning the bidder's quality control procedures;			
How the bidder will maintain efficient communication with the client;			
How the bidder will ensure that the IDC gets the best deal out of a sale/purchase transaction.			

Substantiate / Comments

7.5 WILLINGNESS TO ACCEPT JOINT ENGAGEMENT FOR INDIVIDUAL ASSIGNMENTS WITH SMALL BLACK-OWNED ENTITIES	Comply	Partially Comply	Not Comply
The IDC intends promoting the transformation of the professional services sector across the service categories through inclusive development of small Black-owned firms. Successful bidders may be required from time to time to enter into twinning/ partnering arrangements with small Black owned firms in the panel. Bidders are required to confirm their acceptance of this condition and indicate the current similar arrangements that the bidder is engaged on.			

Substantiate / Comments

SECTION 3: ANNEXURES

Annexure 1 – Acceptance of Bid Conditions and Bidder's Details

Request for Proposal No:

Name of Bidder:	
Authorised signatory:	
Name of Authorised Signatory	
Position of Authorised Signatory	
By signing above the bidder hereby accept full responsibility fo obligations and conditions devolving on him/her under this RFP.	r the proper execution and fulfilment of all
[Note to the Bidder: The Bidder must complete all rele	evant information set out below.]
CENTRAL SUPPLIER DATABASE (CSD) INFORMATIO	DN
Bidders are required to be registered on the Central Sup Failure to submit the requested information may lead required to submit as part of this proposal both their registration reference numbers below:	to disqualification. Bidders are therefore
Supplier Number	
Unique registration reference number	
BIDDING STRUCTURE	
Indicate the type of Bidding Structure by marking with an	′ Χ ′:
Individual Bidder	
Joint Venture/ Consortium	
Prime Contractor with Sub Contractors	
Other	
REQUIRED INFORMATION	
If Individual Bidder:	
Name of Company	
Registration Number	
Vat registration Number	
Contact Person	
Telephone Number	
Cellphone Number	

If Individual Bidder:			
n partner:			
<u></u>			

If bidder is a Prime Contractor using Sub-contractors, indicate the following:				
Prime Contractor				
Name of Company				
Registration Number				
Vat registration Number				
Contact Person				
Telephone Number				
Cellphone Number				
Fax Number				
Email address				
Postal Address				
Physical Address				
Sub contractors				
Name of Company				
Company Registration Number				
Vat registration Number				
Contact Person				
Telephone Number				
Cellphone Number				
Fax Number				
Email address				
Postal Address				
Physical Address				
Subcontracted work as a % of the total value of the contract				

Annexure 2 - Supply chain management practices questionnaire

Request for Proposal No:	
Name of Bidder:	
Authorised signatory:	

[Note to the Respondent: the Respondent must complete the information set out below. If the Respondent requires more space than is provided below it must prepare a document in substantially the same format setting out all the information referred to below and return it with Returnable Schedule 2.]

The bidder must complete the following questionnaire.

Bidder's past supply chain management practices:

Item	Question	Yes	No
3.1	Is the Bidder or any of its directors listed on the South African National	Yes	No
	Treasury's database as companies or persons prohibited from doing business with the public sector?		
	(Companies or persons who are listed on this database were informed in writing of this restriction by the South African National Treasury after the <i>audi alteram partem</i> rule was applied).		
	If so, provide particulars:		
3.2	Is the Bidder or any of its directors listed on the Register for Bid Defaulters in	Yes	No
	terms of section 29 of the <i>Prevention and Combating of Corrupt Activities Act</i> No 12 of 2004?		
	To access this Register enter the National Treasury's website, www.treasury.gov.za , click on the icon "Register for Bid Defaulters" or submit your written request for a hard copy of the Register to facsimile number +27123265445.		
	If so, provide particulars:		
3.3	Was the Bidder or any of its directors convicted by a court of law (including a	Yes	No
	court outside of the Republic of South Africa) for fraud or corruption during the past five years?		

Item Question	Yes	No
If so, provide particulars:		
3.4 Does the Bidder relate to any IDC employee or part of IDC current or part	st Yes	No
staff (employee) establishment?		
If so, provide particulars:		
3.5 Was any contract between the Bidder and any organ of state (within the Rep		uth
Africa or within any foreign territory) terminated during the past five years on	account of	
failure to perform on or comply with the contract?		
If an provide portioulars		
If so, provide particulars:		
		l
I, (print name) hereby certify that the informatio are correct and that I am duly authorized to sign on behalf of the company.	n, racts and	represen
Name of Company:		
Company Registration Number:		
Company Registration Number.		
Company VAT Registration Number:		
		
Signature		
Date		

Annexure 3 - Declaration of Interest

- 1. Any legal person, including persons employed by the state¹, or persons having a kinship with persons employed by the state, including a blood relationship, may make an offer or offers in terms of this invitation to bid (includes a price quotation, advertised competitive bid, limited bid or proposal). In view of possible allegations of favouritism, should the resulting bid, or part thereof, be awarded to persons employed by the state, or to persons connected with or related to them, it is required that the bidder or his/her authorised representative declare his/her position in relation to the evaluating/adjudicating authority where-
 - the bidder is employed by the state; and/or
 - the legal person on whose behalf the bidding document is signed, has a relationship with persons/a person who are/is involved in the evaluation and or adjudication of the bid(s), or where it is known that such a relationship exists between the person or persons for or on whose behalf the declarant acts and persons who are involved with the evaluation and or adjudication of the bid.
- 2. In order to give effect to the above, the following questionnaire must be completed and submitted with the bid.

2.1	Full Name of bidder or his or her representative:
2.2	Identity Number:
2.3	Position occupied in the Company (director, trustee, shareholder²):
2.4	Company Registration Number:
2.5	Tax Reference Number:
2.6	VAT Registration Number:
2.6.1	The names of all directors / trustees / shareholders / members, their individual identity numbers, tax reference numbers and, if applicable, employee / persal numbers must be indicated in paragraph 3 below.

1"State" means -

- (a) any national or provincial department, national or provincial public entity or constitutional institution within the meaning of the Public Finance Management Act, 1999 (Act No. 1 of 1999);
- (b) any municipality or municipal entity;
- (c) provincial legislature;
- (d) national Assembly or the national Council of provinces; or

(e) Parliament.

²"Shareholder" means a person who owns shares in the company and is actively involved in the management of the enterprise or business and exercises control over the enterprise.

2.7	Are you or any person connected with the bidder	YES / NO
	presently employed by the state?	
2.7.1	If so, furnish the following particulars:	
	Name of person / director / trustee / shareholder/ member:	
	Name of state institution at which you or the person	
	connected to the bidder is employed :	
	Position occupied in the state institution:	
	Any other particulars:	
2.7.2	If you are presently employed by the state, did you obtain	YES / NO
	the appropriate authority to undertake remunerative	
	work outside employment in the public sector?	
2.7.2.1	If yes, did you attached proof of such authority to the bid	YES / NO
	document?	
	(Note: Failure to submit proof of such authority, where	
	applicable, may result in the disqualification of the bid.	
2.7.2.2	If no, furnish reasons for non-submission of such proof:	
2.8	Did you or your spouse, or any of the company's directors /	YES / NO
	trustees / shareholders / members or their spouses conduct	

2.8.1	If so, furnish particulars:	
2.9	Do you, or any person connected with the bidder, have	YES / NO
	any relationship (family, friend, other) with a person	
	employed by the state and who may be involved with	
	the evaluation and or adjudication of this bid?	
2.9.1	If so, furnish particulars.	
2.10	Are you, or any person connected with the bidder (i.e. shareholder, partner,	YES / NO
	director etc.), aware of any relationship (family, friend, other) between any other	
	bidder or any other company and any person employed by the IDC	
	who may be involved with the evaluation and or adjudication of this bid?	
2.10.1	If so, furnish particulars.	
2.11	Do you or any of the directors / trustees / shareholders / members	YES/NO
	of the company have any interest in any other company whether or not	
	they are bidding for this contract? The IDC reserves the right to undertake	
	further background checks on any other company where partners, shareholders	
	or any interested party of the bidder may be involved in and to consider any	
	findings in this regard as part of its vetting processes.	
2.11.1	If so, furnish particulars:	

Full Name	Identity Number	Personal Tax Reference Number	State Employee Number / Persal Number	
1. DECLARATION		<u> </u>		
I, THE UNDERSIGNED	(NAME)			
			IS 2 and 3 ABOVE IS CORR ME SHOULD THIS DECLAR.	
Signature		Date		

Name of bidder

Position

Annexure 4 – Shareholders and Directors Information

[Note to the bidder: the bidder must complete the information set out below. If the bidder requires more space than is provided below it must prepare a document in substantially the same format setting out all the information referred to below and return it with Returnable Schedule 2.]

4.1 Shareholders/ Members

Name of the shareholder	ID Number	Race	Gender	% shares

Note: The bidder must also attach the detailed Company/ Group Structure where relevant.

4.2 Black Shareholders/ Members as per the B-BBEE Certificate

Name of the shareholder	ID Number	Race	Gender	% shares
Total Black Shareholding % as per the current and valid B-BBEE Certificate				

4.3 Directors

Name of the shareholder	ID Number	Race	Gender

I, THE UNDERSIGNED (NAME)	
CERTIFY THAT THE INFORMATION FUR	NISHED ABOVE IS CORRECT.
Signature	Date
Position	Name of bidder

Annexure 5: Response Format for Section 2 Bidder's Experience and the proposed Project Team

The bidder must provide the rec	juired information for each service category that the bidder is bidding to	or.
Service Category:		
Name of Bidder:		
Authorised signatory:		

[Note to the Bidder: The bidder must complete the information set out below in response to the requirements stated in Section 2 of this bid document. If the bidder requires more space than is provided below it must prepare a document in substantially the same format setting out all the information referred to below and return it with this Returnable Schedule 3.]

The bidder must provide the following information:

Table (a) Details of the bidder's current and past experience in the service categories the bidder is bidding for (please refer to paragraphs 6.1 and 7.1 of Section 2 of this RFP document):

Client' Name	Transaction Sector	Local (S.A.) or International Transaction	Transaction Description	Transaction Value	Duration of Service (Start and End Dates)	Description of service performed and extent of Bidder's responsibilities	Name, title and telephone contact of client

Table (b) Details of the key personnel of the bidders' proposed team of professionals for the service category the bidder is bidding for:

Name	Years of Role / Dutie	Role / Duties in Passed	Experience in Relevant Passed Project		
	Experience	Experience Project	Project description, Client, Project period	Project Cost	